

**FOR :** **MR. WAYNE C. BELIZAR**  
Director IV  
Finance Service  
Department of Social Welfare and Development  
Constitution Hills, Quezon City

**FROM :** **THE OIC REGIONAL DIRECTOR**  
DSWD FO-CAR

**SUBJECT :** **CASH POSITION REPORT**

**DATE :** **January 05, 2021**

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Warm greetings from the Department of Social Welfare and Development – Cordillera Administrative Region (DSWD-CAR)!

We are submitting the above-cited report using the Common Fund System under the MDS Fund 101 for the month of December 2020.

Please acknowledge receipt hereof.

Thank you.



**LEO L. QUINTILLA**

  
LLQ/RMC/obl/CASH

DSWD-CAR  
Accounts Section  
Tour by 07 JAN 2021 The OIC  
JACQUINE G. MORAN  
**RECEIVED**  
BY


Program/Activity/Project	Beginning Balance	Allocation per MDP			Current Disbursement	Balances	% of Utiliz	Disbursement thru Common Fund		% of Utiliz	Total	Balance for the Month	% of Utiliz	NCA		Balance for the Quarter	% of Utilization for the Quarter	
		NCA	NTA	Total Allocation				Continuing	Accounts Payable					November	December			
	(k)	(l)	(m)	(n)=(l)+(m)	(o)	(p)=(o)-(q)	(r)=(p)/(n)	(s)	(t)	(u)=(s)+(v)+(w)	(x)=(x)-(y)-(z)	(aa)=(aa)-(bb)	(cc)	(dd)	(ee)=(ff)+(gg)+(hh)	(ii)=(ii)-(jj)-(kk)	(ll)=(ll)-(mm)-(nn)	
<b>A. PROGRAM</b>																		
<b>I. General Administration and Support</b>																		
<b>a. General Management &amp; Supervision</b>	100000100001000	1,434,120.19	-	14,999.00	14,999.00	3,041,702.18	(3,026,703.18)	20279.37%	-	-	0.00%	3,041,702.18	(3,026,703.18)	20279.37%	-	-	(1,592,582.99)	209.90%
Personnel Services		-	-	-	-	123,744.66	(123,744.66)	#DIV/0!			#DIV/0!	123,744.66	(123,744.66)	#DIV/0!			(123,744.66)	#DIV/0!
Maint. & Other Operating Expenses		1,434,120.19	-	14,999.00	14,999.00	2,917,957.52	(2,902,958.52)	19454.35%			0.00%	2,917,957.52	(2,902,958.52)	19454.35%			(1,468,838.33)	201.36%
<b>Sub-total, Gen. Adm. and Support</b>		1,434,120.19	-	14,999.00	14,999.00	3,041,702.18	(3,026,703.18)	20279.37%	-	-	0.00%	3,041,702.18	(3,026,703.18)	20279.37%	-	-	(1,592,582.99)	209.90%
<b>Maint. &amp; Other Operating Expenses</b>		1,434,120.19	-	14,999.00	14,999.00	2,917,957.52	(2,902,958.52)	19454.35%	-	-	0.00%	2,917,957.52	(2,902,958.52)	19454.35%	-	-	(1,468,838.33)	201.36%
<b>II. Support to Operations</b>																		
<b>a. Information and Communication Technology Service Management</b>	200000100001000	(59,997.65)	-	-	-	6,873,633.88	(6,873,633.88)	#DIV/0!	212,071.54	466,291.91	#DIV/0!	7,551,997.33	(7,551,997.33)	#DIV/0!	-	-	(7,611,994.98)	-12587.16%
Personnel Services		-	-	-	-	3,443,796.60	(3,443,796.60)	#DIV/0!			#DIV/0!	3,443,796.60	(3,443,796.60)	#DIV/0!			(3,443,796.60)	#DIV/0!
Maint. & Other Operating Expenses		(59,997.65)	-	-	-	3,429,837.28	(3,429,837.28)	#DIV/0!	212,071.54	466,291.91	#DIV/0!	4,108,200.73	(4,108,200.73)	#DIV/0!			(4,168,198.38)	-6847.27%
<b>c. Social Technology Development and Enhancement</b>	200000100003000	(97,018.66)	-	-	-	165,910.97	(165,910.97)	#DIV/0!	-	-	#DIV/0!	165,910.97	(165,910.97)	#DIV/0!	-	-	(262,929.63)	-171.01%
Maint. & Other Operating Expenses		(97,018.66)	-	-	-	165,910.97	(165,910.97)	#DIV/0!			#DIV/0!	165,910.97	(165,910.97)	#DIV/0!			(262,929.63)	-171.01%
<b>d. Formulation and development of plans and policies</b>	200000100004000	-	-	-	-	16,530.25	(16,530.25)	#DIV/0!	23,100.00	-	#DIV/0!	39,630.25	(39,630.25)	#DIV/0!	-	-	(39,630.25)	#DIV/0!
Maint. & Other Operating Expenses		-	-	-	-	16,530.25	(16,530.25)	#DIV/0!	23,100.00		#DIV/0!	39,630.25	(39,630.25)	#DIV/0!			(39,630.25)	#DIV/0!
<b>Locally-Funded Projects</b>																		
<b>e. National Household Targeting System for Poverty Reduction (NHTS-PR)</b>	200000200004000	(422,296.42)	-	14,854,205.54	14,854,205.54	417,568.39	14,436,637.15	2.81%	2,226,201.11	49,444.00	15.32%	2,693,213.50	12,160,992.04	18.13%	-	-	11,738,695.62	18.66%
Personnel Services		88,601.77	-	-	-	249,994.69	(249,994.69)	#DIV/0!	160,786.39		#DIV/0!	410,781.08	(410,781.08)	#DIV/0!			(322,179.31)	468.63%
Maint. & Other Operating Expenses		(510,898.19)	-	14,854,205.54	14,854,205.54	167,573.70	14,686,631.84	1.13%	2,065,414.72	49,444.00	14.24%	2,282,432.42	12,571,773.12	15.37%			12,060,874.99	15.91%
<b>Sub-total, Support to Operations</b>		(579,312.73)	-	14,854,205.54	14,854,205.54	7,473,643.49	7,380,562.05	50.31%	2,461,372.65	515,735.91	20.04%	10,450,752.05	4,403,453.49	70.36%	-	-	3,824,140.76	73.21%
Personnel Services		88,601.77	-	-	-	3,693,791.29	(3,693,791.29)	#DIV/0!	160,786.39		#DIV/0!	3,854,577.68	(3,854,577.68)	#DIV/0!			(3,765,975.91)	4350.45%
Maint. & Other Operating Expenses		(667,914.50)	-	14,854,205.54	14,854,205.54	3,779,852.20	11,074,353.34	25.45%	2,300,586.26	515,735.91	18.96%	6,596,174.37	8,258,031.17	44.41%			7,590,116.67	46.50%
<b>III. Operations</b>																		
<b>OO 1 : Well-being of poor families improved</b>																		
<b>1. Pantawid Pamilya (Implementation of Conditional Cash Transfer)</b>	310100100001000	12,669,445.53	-	-	-	28,624,091.26	(28,624,091.26)	#DIV/0!	1,234,623.66	7,200.00	#DIV/0!	29,865,914.92	(29,865,914.92)	#DIV/0!	-	-	(17,196,469.39)	235.73%
Personnel Services		13,184,450.23	-	-	-	21,193,677.89	(21,193,677.89)	#DIV/0!			#DIV/0!	21,193,677.89	(21,193,677.89)	#DIV/0!			(8,009,227.66)	160.75%
Maint. & Other Operating Expenses		(515,004.70)	-	-	-	7,430,413.37	(7,430,413.37)	#DIV/0!	1,234,623.66	7,200.00	#DIV/0!	8,672,237.03	(8,672,237.03)	#DIV/0!			(9,187,241.79)	-1683.91%
<b>2. Sustainable Livelihood Program</b>	310100100002000	20,980,760.47	-	-	-	30,873,549.56	(30,873,549.56)	#DIV/0!	3,350.00	49,210.59	#DIV/0!	30,926,110.15	(30,926,110.15)	#DIV/0!	-	-	(9,945,349.68)	147.40%
Personnel Services		(1,854,129.01)	-	-	-	1,455,101.87	(1,455,101.87)	#DIV/0!			#DIV/0!	1,455,101.87	(1,455,101.87)	#DIV/0!			(3,309,230.88)	-78.48%
Maint. & Other Operating Expenses		22,834,889.48	-	-	-	29,418,447.69	(29,418,447.69)	#DIV/0!	3,350.00	49,210.59	#DIV/0!	29,471,008.28	(29,471,008.28)	#DIV/0!			(6,636,118.80)	129.06%
<b>3. Kalahi-CIDSS-Kapangyarihan at Kaunlaran sa Barangay</b>	310100200002000	-	8,000,000.00	8,000,000.00	7,200,000.00	800,000.00	800,000.00	90.00%	-	-		7,200,000.00	800,000.00	90.00%			800,000.00	90.00%
Maint. & Other Operating Expenses		-	8,000,000.00	8,000,000.00	7,200,000.00	800,000.00	800,000.00	90.00%				7,200,000.00	800,000.00	90.00%			800,000.00	90.00%
<b>Sub-total, OO 1</b>		33,650,206.00	-	8,000,000.00	8,000,000.00	66,697,640.82	(58,897,640.82)	833.72%	1,237,973.66	56,410.59	16.18%	67,992,025.07	(58,754,051.41)	849.90%	-	-	(25,103,845.41)	163.25%
Personnel Services		11,330,321.22	-	-	-	22,648,779.76	(22,648,779.76)	#DIV/0!			#DIV/0!	22,648,779.76	(22,648,779.76)	#DIV/0!			(11,318,458.54)	199.90%
Maint. & Other Operating Expenses		22,319,884.78	-	8,000,000.00	8,000,000.00	44,048,861.06	(36,048,861.06)	550.61%	1,237,973.66	56,410.59	16.18%	45,343,245.31	(37,343,245.31)	566.79%			(15,023,360.53)	149.55%
<b>OO 2 : Rights of the poor and vulnerable sectors promoted and protected</b>																		
<b>PROTECTIVE SOCIAL WELFARE PROGRAM</b>																		
<b>RESIDENTIAL AND NON-RESIDENTIAL CARE SUB-PROGRAM</b>																		
<b>1. Provision of services for center-based clients</b>	320101300001000	1,372,296.61	-	-	-	7,548,530.27	(7,548,530.27)	#DIV/0!	478,242.49	30,909.56	#DIV/0!	8,057,682.32	(8,057,682.32)	#DIV/0!	-	-	(6,685,385.71)	587.17%
Personnel Services		80,519.31	-	-	-	2,341,558.67	(2,341,558.67)	#DIV/0!			#DIV/0!	2,341,558.67	(2,341,558.67)	#DIV/0!			(2,261,039.36)	2908.07%
Maint. & Other Operating Expenses		1,291,777.30	-	-	-	5,206,971.60	(5,206,971.60)	#DIV/0!	478,242.49	30,909.56	#DIV/0!	5,716,123.65	(5,716,123.65)	#DIV/0!			(4,424,346.35)	442.50%




Program/Activity/Project	Beginning Balance	Allocation per MDP			Current Disbursement	Balances	% of Utiliz	Disbursement thru Common Fund		% of Utiliz	Total	Balance for the Month	% of Utiliz	NCA		Balance for the Quarter	% of Utilization for the Quarter	
		NCA	NTA	Total Allocation				Continuing	Accounts Payable					November	December			
	(v)	(1)	(2)	(1)+(2)=(e)	(b)	(a)-(b)=(c)	(b)/(a)=(d)	(e)	(f)	(f)/(a)-(g)	(b)+(e)-(f)=(h)	(c)-(e)-(f)=(i)	(h)/(i)=(j)	(k)	(l)	(c)-(k)-(l)-(m)	(h)/(i)-(j)-(n)	
<b>SUPPLEMENTARY FEEDING SUB-PROGRAM</b>																		
2. Supplementary Feeding Program	320102100001000	19,829,022.55	-	-	34,933,397.62	(34,933,397.62)	#DIV/0!	-	-	#DIV/0!	34,933,397.62	(34,933,397.62)	#DIV/0!	-	-	(15,104,375.07)	176.17%	
Maint. & Other Operating Expenses		19,829,022.55	-	-	34,933,397.62	(34,933,397.62)	#DIV/0!	-	-	#DIV/0!	34,933,397.62	(34,933,397.62)	#DIV/0!	-	-	(15,104,375.07)	176.17%	
<b>SOCIAL WELFARE FOR SENIOR CITIZENS SUB-PROGRAM</b>																		
3. Social Pension for Indigent Senior Citizens	320103100001000	(18,893,340.67)	-	-	4,758,041.93	(4,758,041.93)	#DIV/0!	151,500.45	-	#DIV/0!	4,909,542.38	(4,909,542.38)	#DIV/0!	-	-	(23,802,883.05)	-25.99%	
Personnel Services		116,260.81	-	-	165,042.59	(165,042.59)	#DIV/0!	-	-	#DIV/0!	165,042.59	(165,042.59)	#DIV/0!	-	-	(48,781.78)	141.96%	
Maint. & Other Operating Expenses		(19,009,601.48)	-	-	4,592,999.34	(4,592,999.34)	#DIV/0!	151,500.45	-	#DIV/0!	4,744,499.79	(4,744,499.79)	#DIV/0!	-	-	(23,754,101.27)	-24.96%	
4. IMPLEMENTATION OF R.A. 10868 or THE CENTENARIANS ACT OF 2016	320103100002000	1,442,418.57	-	-	61,027.26	(61,027.26)	#DIV/0!	-	-	#DIV/0!	61,027.26	(61,027.26)	#DIV/0!	-	-	1,381,391.31	4.23%	
Maint. & Other Operating Expenses		1,442,418.57	-	-	61,027.26	(61,027.26)	#DIV/0!	-	-	#DIV/0!	61,027.26	(61,027.26)	#DIV/0!	-	-	1,381,391.31	4.23%	
<b>PROTECTIVE PROGRAMS FOR INDIVIDUALS AND FAMILIES IN ESPECIALLY DIFFICULT CIRCUMSTANCES SUB-PROGRAM</b>																		
5. Protective services for individuals and families in especially difficult circumstances	320104100001000	215,099,931.42	-	63,725,500.00	63,725,500.00	165,454,763.43	(101,729,263.43)	259.64%	4,390,697.00	2,577,854.15	10.94%	172,423,314.58	(108,697,814.58)	270.57%	-	-	106,402,116.84	61.84%
Maint. & Other Operating Expenses		215,099,931.42	-	63,725,500.00	63,725,500.00	165,454,763.43	(101,729,263.43)	259.64%	4,390,697.00	2,577,854.15	10.94%	172,423,314.58	(108,697,814.58)	270.57%	-	-	106,402,116.84	61.84%
6. Assistance to Persons with Disability and Older Persons	320104100002000	349,200.00	-	-	330,319.00	(330,319.00)	#DIV/0!	-	-	#DIV/0!	330,319.00	(330,319.00)	#DIV/0!	-	-	18,881.00	94.59%	
Maint. & Other Operating Expenses		349,200.00	-	-	330,319.00	(330,319.00)	#DIV/0!	-	-	#DIV/0!	330,319.00	(330,319.00)	#DIV/0!	-	-	18,881.00	94.59%	
<b>Locally-Funded Projects</b>																		
9. Tax Reform Cash Transfer	320104200003000	3,051,498.97	-	-	1,197,682.80	(1,197,682.80)	#DIV/0!	605,426.25	16,579.00	#DIV/0!	1,819,688.05	(1,819,688.05)	#DIV/0!	-	-	1,231,810.92	59.63%	
Maint. & Other Operating Expenses		3,051,498.97	-	-	1,197,682.80	(1,197,682.80)	#DIV/0!	605,426.25	16,579.00	#DIV/0!	1,819,688.05	(1,819,688.05)	#DIV/0!	-	-	1,231,810.92	59.63%	
<b>SOCIAL WELFARE FOR DISTRESSED OVERSEAS FILIPINOS AND TRAFFICKED PERSONS SUB-PROGRAM</b>																		
10. Services to Distressed Overseas Filipinos	320105100001000	139,740.39	-	-	110,598.18	(110,598.18)	#DIV/0!	-	-	#DIV/0!	110,598.18	(110,598.18)	#DIV/0!	-	-	29,142.21	79.15%	
Maint. & Other Operating Expenses		139,740.39	-	-	110,598.18	(110,598.18)	#DIV/0!	-	-	#DIV/0!	110,598.18	(110,598.18)	#DIV/0!	-	-	29,142.21	79.15%	
12. Recovery and Reintegration Program for Trafficked Persons	320105100002000	82,949.93	-	-	214,211.45	(214,211.45)	#DIV/0!	-	-	#DIV/0!	214,211.45	(214,211.45)	#DIV/0!	-	-	(131,261.52)	258.24%	
Maint. & Other Operating Expenses		82,949.93	-	-	214,211.45	(214,211.45)	#DIV/0!	-	-	#DIV/0!	214,211.45	(214,211.45)	#DIV/0!	-	-	(131,261.52)	258.24%	
Sub-total, OO 2		222,473,717.77	-	63,725,500.00	63,725,500.00	214,608,571.94	(150,883,071.94)	336.77%	5,625,866.19	2,625,342.71	4.12%	222,859,780.84	(159,134,280.84)	349.72%	-	-	63,339,436.93	77.87%
Personnel Services		196,780.12	-	-	2,506,601.26	(2,506,601.26)	#DIV/0!	-	-	#DIV/0!	2,506,601.26	(2,506,601.26)	#DIV/0!	-	-	(2,309,821.14)	1273.81%	
Maint. & Other Operating Expenses		222,276,937.65	-	63,725,500.00	63,725,500.00	212,101,970.68	(148,376,470.68)	332.84%	5,625,866.19	2,625,342.71	4.12%	220,353,179.58	(156,627,679.58)	345.78%	-	-	65,649,258.07	77.05%
<b>OO 3 : Immediate relief and early recovery of disaster victims/ survivors ensured</b>																		
1. Disaster response and rehabilitation program	330100100001000	6,679,710.68	-	-	38,647,075.07	(38,647,075.07)	#DIV/0!	457,306.49	302,484.37	#DIV/0!	39,406,865.93	(39,406,865.93)	#DIV/0!	-	-	(32,727,155.25)	589.95%	
Maint. & Other Operating Expenses		6,679,710.68	-	-	38,647,075.07	(38,647,075.07)	#DIV/0!	457,306.49	302,484.37	#DIV/0!	39,406,865.93	(39,406,865.93)	#DIV/0!	-	-	(32,727,155.25)	589.95%	
3. Quick Response Fund	330100100002000	4,142,951.98	-	3,000,000.00	3,000,000.00	8,989,514.35	(5,989,514.35)	299.65%	331,250.00	10,000.00	11.38%	9,330,764.35	(6,330,764.35)	311.03%	-	-	(2,187,812.37)	130.63%
Maint. & Other Operating Expenses		4,142,951.98	-	3,000,000.00	3,000,000.00	8,989,514.35	(5,989,514.35)	299.65%	331,250.00	10,000.00	11.38%	9,330,764.35	(6,330,764.35)	311.03%	-	-	(2,187,812.37)	130.63%
5. Implementation and Monitoring of PAMANA Program Peace and Development	330100200001000	264,793.55	-	-	527,594.62	(527,594.62)	#DIV/0!	-	-	#DIV/0!	527,594.62	(527,594.62)	#DIV/0!	-	-	(262,801.07)	199.25%	
Maint. & Other Operating Expenses		264,793.55	-	-	527,594.62	(527,594.62)	#DIV/0!	-	-	#DIV/0!	527,594.62	(527,594.62)	#DIV/0!	-	-	(262,801.07)	199.25%	
6. Implementation and Monitoring of PAMANA Program DSWD/LGU Led Livelihood	330100200002000	(600,000.00)	-	-	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	(600,000.00)	0.00%	
Maint. & Other Operating Expenses		(600,000.00)	-	-	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	(600,000.00)	0.00%	
Sub-total, OO 3		10,487,456.21	-	3,000,000.00	3,000,000.00	48,164,184.04	(45,164,184.04)	1605.47%	788,556.49	312,484.37	36.70%	49,265,224.90	(46,265,224.90)	1642.17%	-	-	(35,777,768.69)	365.27%
Maint. & Other Operating Expenses		10,487,456.21	-	3,000,000.00	3,000,000.00	48,164,184.04	(45,164,184.04)	1605.47%	788,556.49	312,484.37	36.70%	49,265,224.90	(46,265,224.90)	1642.17%	-	-	(35,777,768.69)	365.27%



Program/Activity/Project	Beginning Balance	Allocation per MDP			Current Disbursement	Balances	% of Utiliz	Disbursement thru Common Fund		% of Utiliz	Balance for the Month	% of Utiliz	NCA		Balance for the Quarter	% of Utilization for the Quarter	
		NCA	NTA	Total Allocation				Continuing	Accounts Payable				November	December			
		(1)	(2)	(1)+(2)=(a)				(e)	(f)				(k)	(l)			
<b>OO 4 : Continuing compliance of Social Welfare and Development Agencies (SWDAs) to standards in the delivery of social welfare services ensured</b>																	
<b>SOCIAL WELFARE AND DEVELOPMENT AGENCIES REGULATORY PROGRAM</b>																	
<b>1. Standards-setting, licensing, accreditation and monitoring services</b>																	
340100100001000	(44,623.55)	-	-	-	67,825.21	(67,825.21)	#DIV/0!	-	-	#DIV/0!	67,825.21	(67,825.21)	#DIV/0!	-	-	(112,448.76)	-151.99%
Maint. & Other Operating Expenses	(44,623.55)	-	-	-	67,825.21	(67,825.21)	#DIV/0!	-	-	#DIV/0!	67,825.21	(67,825.21)	#DIV/0!	-	-	(112,448.76)	-151.99%
<b>Sub-total, OO 4</b>	<b>(44,623.55)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>67,825.21</b>	<b>(67,825.21)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>#DIV/0!</b>	<b>67,825.21</b>	<b>(67,825.21)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>(112,448.76)</b>	<b>-151.99%</b>
Maint. & Other Operating Expenses	(44,623.55)	-	-	-	67,825.21	(67,825.21)	#DIV/0!	-	-	#DIV/0!	67,825.21	(67,825.21)	#DIV/0!	-	-	(112,448.76)	-151.99%
<b>OO 5 : Delivery of Social Welfare and Development (SWD) programs by LGUs through Local Social Welfare and Development Offices (LSWDOs) improved</b>																	
<b>SOCIAL WELFARE AND DEVELOPMENT TECHNICAL ASSISTANCE AND RESOURCE AUGMENTATION PROGRAM</b>																	
<b>1. Provision of technical/advisory assistance and related services</b>																	
350100100001000	2,504,372.57	-	-	-	5,683,503.88	(5,683,503.88)	#DIV/0!	61,750.00	8,707.08	#DIV/0!	5,753,960.96	(5,753,960.96)	#DIV/0!	-	-	(3,249,588.39)	229.76%
Personnel Services	2,755,803.85	-	-	-	4,614,842.66	(4,614,842.66)	#DIV/0!	-	-	#DIV/0!	4,614,842.66	(4,614,842.66)	#DIV/0!	-	-	(1,859,038.81)	167.46%
Maint. & Other Operating Expenses	(251,431.28)	-	-	-	1,068,661.22	(1,068,661.22)	#DIV/0!	61,750.00	8,707.08	#DIV/0!	1,139,118.30	(1,139,118.30)	#DIV/0!	-	-	(1,390,549.58)	-453.05%
<b>2. Provision of capability training programs</b>	<b>(86,524.89)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,800.00</b>	<b>(2,800.00)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>#DIV/0!</b>	<b>2,800.00</b>	<b>(2,800.00)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>(89,324.89)</b>	<b>-3.24%</b>
Maint. & Other Operating Expenses	(86,524.89)	-	-	-	2,800.00	(2,800.00)	#DIV/0!	-	-	#DIV/0!	2,800.00	(2,800.00)	#DIV/0!	-	-	(89,324.89)	-3.24%
<b>Sub-total, OO 5</b>	<b>2,417,847.68</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,686,303.88</b>	<b>(5,686,303.88)</b>	<b>#DIV/0!</b>	<b>61,750.00</b>	<b>8,707.08</b>	<b>#DIV/0!</b>	<b>5,756,760.96</b>	<b>(5,756,760.96)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>(3,338,913.28)</b>	<b>238.09%</b>
Personnel Services	2,755,803.85	-	-	-	4,614,842.66	(4,614,842.66)	#DIV/0!	-	-	#DIV/0!	4,614,842.66	(4,614,842.66)	#DIV/0!	-	-	(1,859,038.81)	167.46%
Maint. & Other Operating Expenses	(337,956.17)	-	-	-	1,071,461.22	(1,071,461.22)	#DIV/0!	61,750.00	8,707.08	#DIV/0!	1,141,918.30	(1,141,918.30)	#DIV/0!	-	-	(1,479,874.47)	-337.89%
<b>Sub-total, Operations</b>	<b>268,984,604.11</b>	<b>-</b>	<b>74,725,500.00</b>	<b>74,725,500.00</b>	<b>335,224,525.89</b>	<b>(260,499,025.89)</b>	<b>448.61%</b>	<b>7,714,146.34</b>	<b>3,002,944.75</b>	<b>14.34%</b>	<b>345,941,616.98</b>	<b>(271,216,116.98)</b>	<b>462.95%</b>	<b>-</b>	<b>-</b>	<b>(2,231,512.87)</b>	<b>100.65%</b>
Personnel Services	14,282,905.19	-	-	-	29,770,223.68	(29,770,223.68)	#DIV/0!	-	-	#DIV/0!	29,770,223.68	(29,770,223.68)	#DIV/0!	-	-	(15,487,318.49)	208.43%
Maint. & Other Operating Expenses	254,701,698.92	-	74,725,500.00	74,725,500.00	305,454,302.21	(230,728,802.21)	408.77%	7,714,146.34	3,002,944.75	14.34%	316,171,393.30	(241,445,893.30)	423.11%	-	-	13,255,805.62	95.98%
<b>TOTAL, PROGRAMS AND ACTIVITIES</b>	<b>269,839,411.57</b>	<b>-</b>	<b>89,594,704.54</b>	<b>89,594,704.54</b>	<b>345,739,871.56</b>	<b>(256,145,167.02)</b>	<b>385.89%</b>	<b>10,175,518.99</b>	<b>3,518,680.66</b>	<b>15.28%</b>	<b>359,434,071.21</b>	<b>(269,839,366.67)</b>	<b>401.18%</b>	<b>-</b>	<b>-</b>	<b>44.90</b>	<b>100.00%</b>
Personnel Services	14,371,506.96	-	-	-	33,587,759.63	(33,587,759.63)	#DIV/0!	160,786.39	-	#DIV/0!	33,748,546.02	(33,748,546.02)	#DIV/0!	-	-	(19,377,039.06)	234.83%
Maint. & Other Operating Expenses	255,467,904.61	-	89,594,704.54	89,594,704.54	312,152,111.93	(222,557,407.39)	348.40%	10,014,732.60	3,518,680.66	15.11%	325,685,525.19	(236,090,820.65)	363.51%	-	-	19,377,083.96	94.38%
<b>GRAND TOTAL, PROGRAMS, ACTIVITIES AND OTHER</b>	<b>269,839,411.57</b>	<b>-</b>	<b>89,594,704.54</b>	<b>89,594,704.54</b>	<b>345,739,871.56</b>	<b>(256,145,167.02)</b>	<b>385.89%</b>	<b>10,175,518.99</b>	<b>3,518,680.66</b>	<b>3.93%</b>	<b>359,434,071.21</b>	<b>(269,839,366.67)</b>	<b>401.18%</b>	<b>-</b>	<b>-</b>	<b>44.90</b>	<b>401.18%</b>
Personnel Services	14,371,506.96	-	-	-	33,587,759.63	(33,587,759.63)	#DIV/0!	160,786.39	-	#DIV/0!	33,748,546.02	(33,748,546.02)	#DIV/0!	-	-	(19,377,039.06)	#DIV/0!
Maint. & Other Operating Expenses	255,467,904.61	-	89,594,704.54	89,594,704.54	312,152,111.93	(222,557,407.39)	348.40%	10,014,732.60	3,518,680.66	3.93%	325,685,525.19	(236,090,820.65)	363.51%	-	-	19,377,083.96	363.51%

Prepared by  
  
**OLIVE B. LABUTEN**  
 AO III

Certified Correct by  
  
**WILBOURN B. JACOLONG**  
 Accountant III

Approved by:  
  
**LEO L. QUINTILLA**  
 OIC- Regional Director